Workplace Profile Table

			nployees	Number of apprentices and graduates (combined)		Total employees**	
Occupational category*	Employment status	F	М	F	М	employees	
Managers	Full-time permanent	13	7	0	0	20	
	Part-time permanent	1	0	0	0	1	
Professionals	Full-time permanent	4	7	0	0	11	
	Casual	0	1	0	0	1	
Community And Personal Service Workers	Full-time permanent	40	30	0	0	70	
	Part-time permanent	153	134	0	0	287	
	Casual	98	81	0	0	179	
Clerical And Administrative Workers	Full-time permanent	21	6	0	0	27	
	Part-time permanent	8	0	0	0	8	
	Casual	3	0	0	0	3	
Labourers	Full-time permanent	0	4	0	0	4	
	Part-time permanent	3	16	0	0	19	
	Casual	0	1	0	0	1	

^{*} Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)
** Total employees includes Gender X

Workplace Profile Table

				No. of employees	
Manager category	Level to CEO	Employment status	F	М	Total*
CEO	0	Full-time permanent	0	1	1
KMP	-1	Full-time permanent	4	2	6
GM	-2	Full-time permanent	2	1	3
SM	-2	Full-time permanent	5	1	6
		Part-time permanent	1	0	1
	-3	Full-time permanent	1	0	1
ОМ	-2	Full-time permanent	1	1	2
	-3	Full-time permanent	0	1	1

^{*} Total employees includes Gender X

Workforce Management Statistics Table

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
were promoted?			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	1	1
			Managers	4	3	7
			Non-managers	15	1	16
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
2. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an		· · · · · · · · · · · · · · · · · · ·	Managers	0	0	0
employment contract) were nternally appointed?			Non-managers	0	0	0
пстану арроппса:		Fixed Term Contract	CEO, KMPs, and HOBs	0	0	0
		i ixed-Tellii Collilaci		2	2	4
			Managers Non managers	5	2	7
	Dout times	Damaanant	Non-managers			
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
		F: 1.T. 0.1.1	Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
3. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
(including partners with an employment contract) were			Managers	0	0	0
externally appointed?			Non-managers	3	2	5
		Fixed-Term Contract	CEO, KMPs, and HOBs	1	0	1
			Managers	4	0	4
			Non-managers	10	3	13
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	16	26	42
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
	·		Managers	0	0	0
			Non-managers	62	67	129

^{*} Total employees includes Gender X

Workforce Management Statistics Table

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
4. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an employment contract)			Managers	3	0	3
oluntarily resigned?			Non-managers	3	4	7
		Fixed-Term Contract	CEO, KMPs, and HOBs	2	0	2
			Managers	4	1	5
			Non-managers	0	4	4
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	18	18	36
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	23	13	36
5. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
nave taken primary carer's	i un-unic	1 Cilianoni	Managers	0	0	0
parental leave (paid and/or unpaid)?			Non-managers	8	4	12
inpaid):		Fired Terms Control	CEO, KMPs, and HOBs	0	0	0
	rixeu-	rixed-Term Contract		0		
			Managers		0	0
	D 11	5 .	Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
		Fixed-Term Contract	Non-managers	11	6	17
				0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	5	4	9
6. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
nave taken secondary carer's parental leave (paid			Managers	0	0	0
and/or unpaid)?			Non-managers	8	4	12
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	11	6	17
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			managoro	U	J	

^{*} Total employees includes Gender X

Workforce Management Statistics Table

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
7. How many employees ceased employment before returning to work from	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
parental leave, regardless of when the leave commenced?			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
Part-		Managers	0	0	0	
			Non-managers	0	0	0
	Part-time Permanent Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0
		Non-managers	0	0	0	
		CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Gender X





2021 - 22 Gender Equality Reporting

Submitted by:

Westhaven Limited (ABN:56000543046)

Date: 2022-08-10

#Workplace overview

Policies and strategies

1: Do you have a formal policy and/or formal strategy in place that specifically supports gender equality in the following areas?

equality in the following areas:	
Recruitment	Yes(Select all that apply)
Yes	Policy
Retention	No(Select all that apply)
No	Not aware of the need
Performance management processes	Yes(Select all that apply)
Yes	Policy
Promotions	No(Select all that apply)
No	Other (please provide)
Other (please provide)	Covered in recruitment policy
Talent identification/identification of high potentials	No(Select all that apply)
No	Other (please provide)
Other (please provide)	Talent identification is completed by individual managers through the conduct of quarterly employee checks in and discussion about individual career goals
Succession planning	No(Select all that apply)
No	Other (please provide)
Other (please provide)	Succession is identified by individual managers through the conduct of quarterly employee checks and discussion about individual career goals
Training and development	Yes(Select all that apply)
Yes	Policy Strategy
Key performance indicators for managers relating to gender equality	No(Select all that apply)
No	Not a priority

2: Do you have formal policy and/or formal strategy in place that support gender equality overall? No(Select all that apply)

No	Other (provide details)
Other (provide details)	Diversity and inclusion activities program in W27 strategy

- 3: Does your organisation have any of the following targets to address gender equality in your workplace?
- 4: If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

Governing bodies

Westhaven Limited

vvestnaven Limitea	
1: Does this organisation have a governing body?	Yes(Provide further details on the governing body(ies) and its composition)
1.1: What is the name of your governing body?	Westhaven Board
1.2: What type of governing body does this organisation have?	Board of directors
1.3: How many members are on the governing body and who holds the predominant Chair position?	
Chairs	
Female	0
Male	1
Non-binary	0
Members	
Female	2
Male	4
Non-binary	0
1.4: Do you have a formal selection policy and/or formal selection strategy for this organisation's governing body members?	Yes(Select all that apply)
	Strategy
1.5: Has a target been set to increase the representation of women on this governing body?	No(Select all that apply)
	Other (provide details)
	The Board has an open attitude to recruiting a diverse cohort of directors based on skills identified.
1.6: Do you have a formal policy and/or formal strategy in place on the gender composition of your governing body?	No
	Other (provide details)
	The Board has an open attitude to recruiting a diverse cohort of directors based on skills identified.

^{2:} If your organisation would like to provide additional information relating to governing bodies and gender equality in your workplace, do so below.

#Action on gender equality

Gender pay gaps

1: Do you have a formal policy and/or formal strategy on remuneration generally?

No(Select all that apply)

...No
Other (provide details)

Procedure in place where we use an industry benchmarking tool to assess and establish

remuneration for salaried positions

2: What was the snapshot date used for your Workplace Profile?

31-Mar-2022

Employer action on pay equity

1: Have you analysed your payroll to determine if there are any remuneration gaps between women and men (e.g. conducted a gender pay gap analysis)?

, ,	_	,	
No(Select all that apply)			
Ma		Not a majority	
No		Not a priority	
011 / 11 1 (11)			
Other (provide details)			

3: If your organisation would like to provide additional information relating to employer action on pay equity in your workplace, please do so below.

Employee consultation

1: Have you consulted with employees on issues concerning gender equality in your workplace during the reporting period?

No(Select all that apply)

...No Not a priority

2: Do you have a formal policy and/or formal strategy in place on consulting employees about gender equality?

No	
No	Other(Provide details)
Other	Consultation occurs on major workplace change.

- 3: On what date did your organisation share your previous year's public reports with employees?
- 4: Does your organisation have shareholders?

No

- 5: Have you shared previous Executive Summary and Benchmark reports with the governing body?
- 6: If your organisation would like to provide additional information relating to employee consultation on gender equality in your workplace, please do so below.

#Flexible work

Flexible working

1: Do you have a formal policy and/or formal strategy on flexible working arrangements? Yes(Select all that apply) ...Yes **Policy** ... A business case for flexibility has been established and endorsed at the leadership No(Select all that apply) level ...No Not a priority ...Leaders are visible role models of flexible Yes working ...Flexible working is promoted throughout Yes the organisation ... Targets have been set for engagement in No(Select all that apply) flexible work ...No Not a priority ... Targets have been set for men's No(Select all that apply) engagement in flexible work Not a priority ...Leaders are held accountable for improving Yes workplace flexibility ... Manager training on flexible working is No(Select all that apply) provided throughout the organisation ...No Insufficient resources/expertise ...Employee training is provided throughout Yes the organisation ...Team-based training is provided Yes throughout the organisation ...Employees are surveyed on whether they Yes have sufficient flexibility ... The organisation's approach to flexibility is Yes integrated into client conversations ...The impact of flexibility is evaluated (e.g. reduced absenteeism, increased employee No(Select all that apply) engagement) ...No Not a priority ... Metrics on the use of, and/or the impact of, flexibility measures are reported to key No(Select all that apply) management personnel

No	Not a majority
No	Not a priority
Metrics on the use of, and/or the impact of, flexibility measures are reported to the governing body	No(Select all that apply)
No	Not a priority
2: Do you offer any of the following flexible workir	ng options to MANAGERS in your workplace?
Flexible hours of work	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Informal options are available Formal options are available
Compressed working weeks	No(You may specify why the above option is not available to your employees.)
No	Not a priority
Time-in-lieu	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Informal options are available Formal options are available
Telecommuting (e.g. working from home)	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Formal options are available Informal options are available
Part-time work	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Formal options are available
Job sharing	No(You may specify why the above option is not available to your employees.)
No	Not a priority
Carer's leave	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Formal options are available
Purchased leave	No(You may specify why the above option is not available to your employees.)
No	Not a priority
Unpaid leave	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Informal options are available Formal options are available

3: Are your flexible working arrangement options for NON-MANAGERS the same as the options for managers above?

Yes

- 4: Has your organisation implemented an 'all roles flex' approach to flexible work?
- 5: Did you see an increase, overall, in the approval of FORMAL flexible working arrangements for your workforce during the 2021-22 reporting period?

Don't know / Not applicable

- 6: If your workplace includes hybrid teams (i.e. some employees in a team work remotely while other employees in a team work at the organisation's usual workplace), have any of the following measures been utilised to ensure the fair treatment of all employees regardless of work location?
- 7: If your organisation would like to provide additional information relating to flexible working and gender equality in your workplace, including specific changes due to the impact of the COVID-19 pandemic on your workplace, please do so below.

#Employee support

Paid parental leave

1: Do you provide employer funded paid parental leave regardless of carer's status (i.e. primary/secondary) in addition to any government funded parental leave scheme?

No, we do not offer employer funded parental leave

...No, we do not offer employer funded parental leave

Not a priority

2: If your organisation would like to provide additional information relating to paid parental leave and gender equality in your workplace, please do so below.

Support for carers

1: Do you have a formal policy and/or formal strategy to support employees with family or caring responsibilities?

Yes(Select all that apply)
...Yes
Policy

2: Do you offer any of the following support mechanisms for employees with family or caring responsibilities?

1 de per le la muee 1	
Employer subsidised childcare	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need
On-site childcare	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need
Breastfeeding facilities	Yes(Please indicate the availability of this support mechanism.)
Yes	Available at SOME worksites
Childcare referral services	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need
Internal support networks for parents	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need
Return to work bonus (only select if this bonus is not the balance of paid parental leave)	No(You may specify why the above support mechanism is not available to your employees.)
No	Not a priority
Information packs for new parents and/or those with elder care responsibilities	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need

Referral services to support employees with family and/or caring responsibilities	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need
Targeted communication mechanisms (e.g. intranet/forums)	Yes(Please indicate the availability of this support mechanism.)
Yes	Available at ALL worksites
Support in securing school holiday care	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need
Coaching for employees on returning to work from paid parental leave	No(You may specify why the above support mechanism is not available to your employees.)
No	Other (provide details)
Other (provide details)	Return to work processes adopted
Parenting workshops targeting mothers	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need
Parenting workshops targeting fathers	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need
Other (provide details)	No

3: If your organisation would like to provide additional information relating to support for carers in your workplace, please do so below.

Sex-based harassment and discrimination

1: Do you have a formal policy and/or formal strategy on sex-based harassment and discrimination prevention?

Yes(Select all that apply)	
Yes	Policy
1.1: Do you provide a grievance process in any sex-based harasssment and discrimination prevention formal policy and/or formal strategy?	Yes

2: Do you provide training on sex-based harassment and discrimination prevention to the following groups?

All managers	Yes(Please indicate how often is this training provided (select all that apply):)
Yes	At induction Every one-to-two years
All employees	Yes(Please indicate how often is this training provided (select all that apply):)
Yes	At induction Every one-to-two years

3: If your organisation would like to provide additional information relating to sex-based harassment and discrimination, please do so below.

Family or domestic violence

1: Do you have a formal policy and/or formal strategy to support employees who are experiencing family or domestic violence?

Yes(Select all that apply)

2: Other than a formal policy and/or formal strategy, do you have the following support mechanisms in place to support employees who are experiencing family or domestic violence?

Employe	ee assistance program (including osychologist, chaplain or	Yes
counsellor	of key personnel	Yes
ū	stic violence clause is in an	163
	agreement or workplace	No(Select all that apply)
Workpla	ce safety planning	Yes
	to paid domestic violence leave in an enterprise/workplace t)	No(Select all that apply)
	to unpaid domestic violence leave in an enterprise/workplace t)	No(Select all that apply)
	to paid domestic violence leave ned in an enterprise/workplace t)	No(Select all that apply)
Access	to unpaid leave	Yes(Is the leave period unlimited?)
Yes		No
	y days of unpaid domestic ave are provided?	5
Confide	ntiality of matters disclosed	Yes
	of employees to appropriate riolence support services for ice	Yes
	on from any adverse action or tion based on the disclosure of riolence	Yes
Flexible	working arrangements	Yes
	n of financial support (e.g. onus payment or advanced pay)	Yes
Offer ch	ange of office location	Yes
Emerge	ncy accommodation assistance	No(Select all that apply)
Emerge	ncy accommodation assistance	No(Select all that apply) Not aware of the need

Access to medical services (e.g. doctor or nurse)	No(Select all that apply)
Other (provide details)	No

3: If your organisation would like to provide additional information relating to family and domestic violence affecting your workplace, please do so below.