



Westhaven

Live how you choose.

Annual Report 2025

"The strength of the team is each individual member. The strength of each member is the team."

Phil Jackson

Chicago Bulls NBA Winning Coach, Hall of Famer



*Pictured: AS Participant
Michael Brennan*

Contact Us

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Dubbo

475 Wheelers Lane

Orange

120-122 Summer Street

Broken Hill

633 Lane St

Bathurst

1b/98 Bentinck St

Wagga Wagga

76 Morgan St

Postal Address

PO Box 4695,
Dubbo East NSW 2830

ABN: 56 000 543 046

*Front Photo: Ryan Barwick,
Supported Employee at
Commercial Hotel, Dubbo*

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Registered
NDIS Provider



Glossary of Acronyms

CYP = Children & Young Persons

DCJ = Department of Communities & Justice

SIL = Supported Independent Living

NDIS = National Disability Insurance Scheme

We at Westhaven acknowledge First Nation peoples as the Traditional Owners, the Custodians of the land. We acknowledge the connection to land and waters, and as allies, we support their aspirations for Country. Westhaven is committed to reconciliation. We promote equity, provide education and opportunities, participate in culture, and partner with Community. **Reconciliation is all of our responsibility.**

Live how you choose

We help people with disability in regional NSW live their best life with industry leading housing, meaningful employment and connection to community.

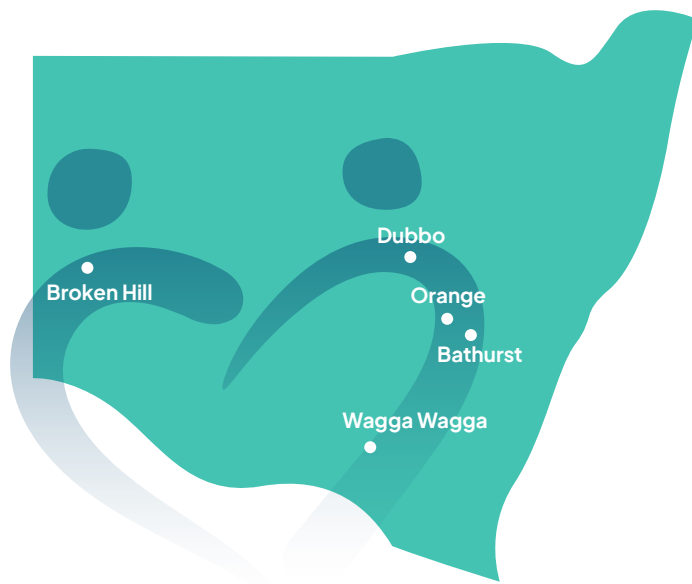


Westhaven's purpose is to provide ways for participants, children and young people (CYP) with a wide range of disabilities to live life the way they choose.

Westhaven is a not for profit, community-based charity in New South Wales (NSW), and we reinvest all our profits into supporting people with disability.

We focus on quality and flexible disability services such as social support, living arrangements and employment opportunities.

Our story is one of success, beginning as a humble rural provider in the 1950s running a school in Dubbo for children with intellectual disabilities.



Westhaven
Live how you choose.

Close to 70 years later Westhaven has expanded its services and reach, making it the provider of choice in Orange, Bathurst, Wagga Wagga and Broken Hill in addition to Dubbo.

We're proud that all our staff are based locally in Western NSW, keeping a finger on the pulse ensuring Westhaven continues to be the clear leader in service delivery for regional NSW.



visit our website
www.westhaven.org.au



Letter from Chairman & CEO

It is with immense pride and gratitude that we present the Westhaven Joint CEO and Chair's Report for the Financial Year 2025. Once again, this past year has been a testament to the dedication of our entire Westhaven community, marking another successful year of growth, impact, and strategic progress.

Westhaven's commitment to supporting individuals with disabilities in regional New South Wales has seen significant expansion. We now operate in five key regional locations: Broken Hill, Dubbo, Orange, Bathurst, and Albury, employing over 1,000 dedicated staff members. Their collective efforts have enabled us to deliver profound impact, supporting over 300 clients and CYP with a disability, empowering them to live more independent and fulfilling lives.

Financially, the year concluded with a small surplus. This outcome, whilst modest, reflects the ongoing challenges inherent in delivering high-quality disability services across regional NSW.

Our strategic roadmap, the W27 Strategy, continues to guide our journey.

Furthermore, we have seen sustained growth in our established services in Broken Hill, Dubbo, Orange, and Bathurst. Our expanded support for CYP Participants has been bolstered by contract expansions with the NSW Department of Community and Justice.

Investing in our People and enhancing our service delivery for clients remains paramount. Our investment in accessible housing continued, with ten new Specialist Disability Accommodation (SDA) dwellings added to our portfolio.

Our Culture pillar has seen meaningful advancements. We are proud to have started our Reconciliation Journey with the submission of our Stage 1 Reconciliation Action Plan (RAP). In addition, our culture remains strong as we celebrated Diversity, Equity, and Inclusion across the organisation throughout the year.

Compliance and Safety are non-negotiable pillars of our operations. We are delighted to report that Westhaven successfully passed our NDIS 3-year audit, with several areas of our

service delivery specifically called out for being sector-leading. This achievement is a direct result of our maintained 'audit-ever-ready' culture.

Data and analysis continue to drive better insights across the organisation, from optimising span of control to refining our recruitment processes, all contributing to keeping our people and clients safe.

This year, we also welcomed a new Board Director, James Horsburgh. James brings invaluable lived experience of disability to our Board, having suffered a spinal cord injury in 2004 that rendered him a C5/6 quadriplegic. For the past 18 years, James has worked extensively in Criminal and Family Law in the Central West, and

his insights will be instrumental in shaping Westhaven's future. We also extended our sincere thanks and best wishes to Diane Gray, who resigned from her tenure as a Board Director this year.

Finally, we extend our heartfelt thanks to all our clients, their families, our dedicated people, our inspiring leaders, the Board, and the wider community and stakeholders who have supported Westhaven in achieving another successful year.

We look forward to continuing our mission and building on these achievements in the year ahead.

Andrew Everett, CEO



Matthew Irvine, Chair



Aspiration: Over the next few years towards 2027, we will expand our impact by sustainably growing our personalised, high quality and innovative services for people with disability to thrive and live life the way they choose.



To achieve our W27 aspiration, we have framed our strategy and objectives in four integrated pillars. Our overarching focus continues to be on quality growth, with our clients being the common thread that weaves our strategy together with our mission and purpose.

Our Impact

Create sustained growth and impact for our stakeholders.

Grow our impact by increasing the volume of services we deliver to enable people with disability to live life the way they choose. **Be** the provider of choice across the services we offer to make a difference in the lives of our clients.

Maintain cost discipline to ensure financial sustainability and invest in our future. Foster a strong ecosystem of funders, partners and collaborators.

Our Culture

Deliver on our purpose through learning and innovation.

Continue to place clients at the centre of everything we do. **Build** a culture of leadership accountability and effectiveness. **Lead** with a digital first and data driven mindset. **Establish** Westhaven as a socially and environmentally responsible organisation.

Our Client Experience

Provide an exceptional client experience that you can count on.

Be known for high quality and safe services.

Increase personalisation of service delivery for our clients.

Improve our client outcomes.

Elevate the client voice in Westhaven.



Our People

Be the place you want to work

Empower our frontline managers to be quality and value-aligned leaders. **Partner** with our clients to provide the right support, in the right place, at the right time.

Enhance the Westhaven employee experience.

Celebrate and nurture an inclusive, diverse and supportive workplace.

Children Services Story

Cameron's Journey

Since joining Westhaven in 2023 as CYP participant, Cameron has really found his footing. After a few prior placements, he's discovered a home where he can truly thrive.

Westhaven's supportive environment has been key to helping Cameron build his resilience, confidence and social skills. This growth has allowed him to move from living alone to sharing a house with another participant—a huge step forward.

Another amazing achievement is his job at a local bakery. This once seemed out of reach,

but with his dedication, it became a reality.

Cameron's incredible progress wouldn't have been possible without the support of the Department of Community and Justice, the Westhaven team, and most importantly, Cameron's own commitment to transforming his life.

Cameron is now transitioning from CYP care to a shared adult house and the Westhaven team couldn't be more proud of how far he has come and wish him luck for the future.



Name changed and stock photo used to protect CYP's identity.

Learn more about our Children Services



wh.ltd/cs



DCJ + Westhaven

A growing partnership

In May 2025 Brad Wotton (Director, Commission and Planning, Department of Communities & Justice (DCJ) and Leanne Webber (Senior Commissioning and Planning Officer, DCJ) attended an Ordinary Meeting of the Westhaven Board held in Orange. The focus of the discussion was how the Westhaven Children's Services and DCJ teams have been able to improve their partnership and collaboration over the past several years, the positive impact this has had for Westhaven Child and Young Person (CYP) participants and how to continue to improve into the future.

Midhun Francis (General Manager, Childrens Services Westhaven) commented "Our strengthened partnership and alignment with DCJ has enabled expansion in Wagga Wagga and Orange, increasing placements by 50% while delivering tailored support for vulnerable young people. It's a win-win situation that ensures stability and brighter futures".

Brad Wotton (Director, Commission and Planning, Department of Communities & Justice) noted "DCJ's partnership with Westhaven reflects a shared commitment to improving outcomes for children and young people in care, through collaboration, transparency, and innovation. The opportunity to present and discuss our programs at the May 2025 Board meeting was a great example of how working together can drive meaningful change and continuous improvement".

The session concluded with a shared commitment from both organisations to continue to share plans and information to achieve better alignment and most importantly better outcomes for CYP participants.

Westhaven is proud to partner with



**Communities
& Justice**

Golden's Harmony: A Journey of Self-Expression and Independence

David 'Golden' Rose, a Westhaven Supported Independent Living (SIL) participant in Orange, has been orchestrating a remarkable transformation over the past year turning his passion for music into tangible achievements and inspiring independence. Despite navigating the complexities of Autism Spectrum Disorder (ASD), Golden has made significant strides towards his NDIS goals, particularly in community participation and pursuing a career via his artistic pursuits.

A true artist at heart, Golden has been diligently working on his music, with dreams of a full-fledged album taking shape at the renowned Rolling Wheel Studios. This endeavour is a testament to his dedication, as he actively uses his NDIS Community Participation funding to support the writing, recording, and development of his music. Beyond the studio, Golden regularly shares his talent by busking outside Aldi and performing at open mic nights in Orange, showcasing his original songs. He has also embraced the digital age, establishing a presence on Spotify under GOLD3N (where he has released five recorded singles in 2025 alone), a YouTube channel, and a Facebook page. These significant achievements and Golden's ongoing active engagement demonstrates his commitment to making his musical aspirations a reality and connecting with a wider audience.

Golden's journey is not just about musical success; it's a powerful narrative of personal growth and resilience.

One of Golden's remarkable achievements has been his willingness to openly discuss his experiences as a trans man during his recent ABC Central West Radio interview, particularly how his voice changed during his transition. This openness, especially during Pride Month, highlights his strong sense of self and his commitment to fostering acceptance within the LGBTQI community. Westhaven actively supports his gender identity, ensuring a respectful and safe environment where he feels secure to express his true self.

Golden's story is a shining example of how individualised support, combined with personal determination, can lead to significant progress and a more fulfilling life. His dedication to his music career and his journey towards greater independence truly embodies Westhaven's mission: "Live how you choose".



wh.ltd/as





Adult Services Story

Taking Flight, Our Journey to Open Employment



Over the past couple of years our organisation has successfully managed the transition from a supported employment model to open employment. It wasn't just a change in service delivery; it gave new strength to our Purpose - live how you choose.

For many years, our dedicated team provided invaluable support within the sheltered workshop, ensuring individuals with disabilities had meaningful work experiences. But we began to recognise a limitation. While sheltered workshops offered a safe space, they could also create a ceiling for growth. We envisioned a future where our clients weren't just working, they were thriving in competitive workplaces alongside their peers, in work that resonated with them.

The transition wasn't without its challenges. Some clients initially felt apprehensive about leaving the familiar structure of the workshop. Here, our support system proved invaluable. We provided ongoing communication to our clients and their informal support. We held individual meetings, received feedback and provided followup to address any concerns.



We ensured all opportunities for redeployment were explored and offered where suitable. Of the 17 supported employees impacted by the change, several are now in open employment. The remaining are either actively seeking employment or are attending day programs with Westhaven and external providers.

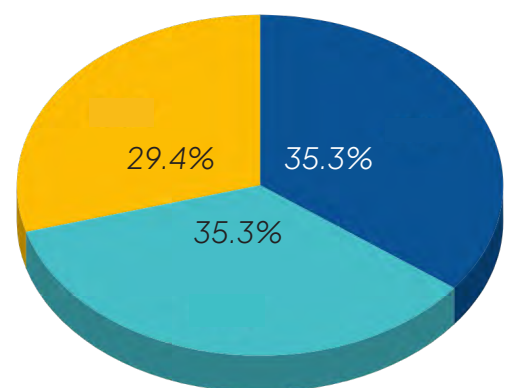
Our journey to open employment is far from over. We're constantly refining our strategies, forging new partnerships with businesses, and ensuring our support services evolve alongside the needs of our clients. But one thing remains constant: our unwavering commitment to empowering individuals with disabilities to reach their full potential in the workplace. The sky's the limit, and we're thrilled to be taking flight together.

PICTURED ABOVE

Harry's thriving in his new work environment! Both the licensee and Restaurant Manager have been impressed with Harry's high level of engagement. Harry is in paid employment two days per week.

PICTURED LEFT

Ryan has been attending work experience within the Bistro at the Commercial Hotel Dubbo. His peers have been really impressed with Ryan's commitment and enthusiasm to his work and discussion regarding employment opportunities have begun. Ryan didn't spare any time introducing himself to the other workers.



- Employed in open employment
- Day Programs / Retired
- Seeking Employment

Board of Directors

The board oversees the overall business and compliance performance and brings a wealth of knowledge and expertise which augments Westhaven's ability to grow as an organisation.



**“The best way
to find yourself is to
lose yourself in the
service of others”**

Mahatma Gandhi



Chairman

Matthew Irvine

 [matthew-d-irvine](#)

View credentials on our website:



Director

Alexandra Geddes

 alexandra-geddes-b5a3542



Director

Grahame Marchant

 grahame-marchant-a0161787



Director

Grant Simpson

 grant-simpson-gaicd-65aaa0b



Director

James Horsburgh

 james-horsburgh-429b4930



Director

Melissa Ashton-Garard

 melissa-ashton-garard-57727420



Director

Andrew Harvey

 andrew-harvey-2560a687



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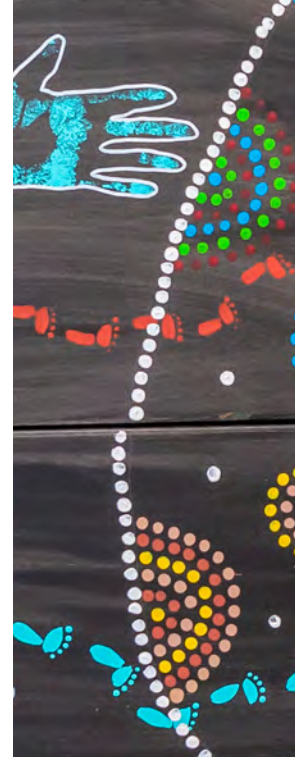
Executive Leadership Team

The leadership team continually focuses and aligns the purpose and values of the organisation to support the outcomes of participants, children and young people to live life the way they choose.

View credentials on our website:



wh.ltd/elt



Chief Executive Officer (CEO)

Andrew Everett

 [andreweverett](#)



GM of Corporate Services

Lynda Haksteeg

 [lynda-haksteeg](#)



GM of Childrens Services

Midhun Francis

 [midhun-francis](#)



GM of Excelsior Housing Services

Andrew Pansini

 [andrew-pansini](#)



Director of IT & Digital

Ben Camilleri

 [ben-camilleri](#)



GM of Adult Services

Brandon Weeks

 [brandan-weeks](#)



Director of People & Culture

Kylie Peacock

 kylie-peacock



Chief Financial Officer (CFO)

Peter Jones

 peter-te-jones



GM of Zapti

James Cardiff

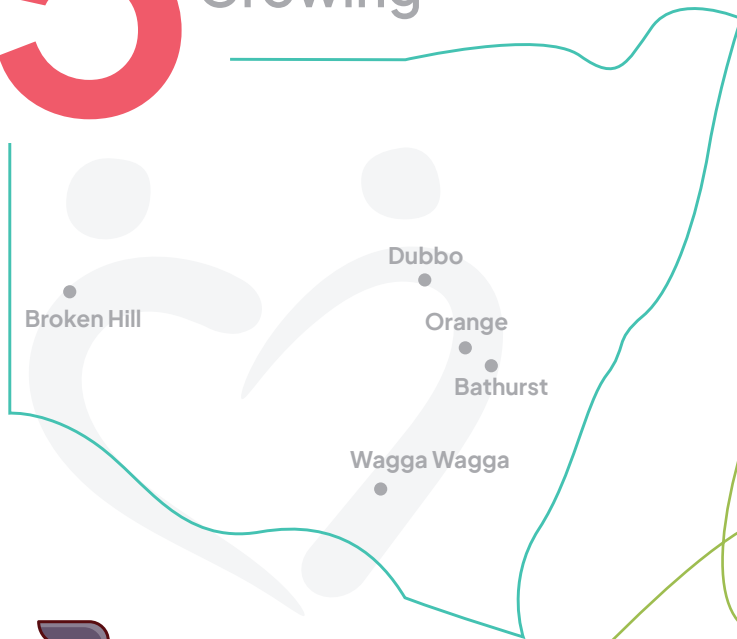
 jamescardiff

**“To handle yourself, use your
head; to handle others,
use your heart”**

Eleanor Roosevelt

Interesting Statistics

5 Regional Areas Proudly Served and Growing



845k
Hours of Service Provided to
341
Participants



1000+
Employees



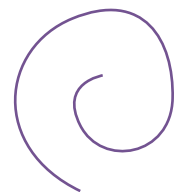
Westhaven
Live how you choose.

21,100+
HOURS



12%

OF STAFF PROUDLY IDENTIFY
AS ABORIGINAL OR TORRES
STRAIT ISLANDER



OF TRAINING
COMPLETED

49/51%
Male/Female Staff Ratio

39%
Culturally and
Linguistically
Diverse

Live how you Choose..





Financials



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WESTHAVEN LIMITED
AND CONTROLLED ENTITIES
ABN 56 000 543 046

FINANCIAL REPORT - 30 JUNE 2025

AUDITOR'S INDEPENDENCE DECLARATION UNDER s60-40 OF THE
AUSTRALIAN CHARITIES AND NOT-FOR-PROFITS COMMISSION ACT 2012
AND UNDER S307C OF THE CORPORATIONS ACT 2001
TO THE DIRECTORS OF WESTHAVEN LIMITED AND CONTROLLED ENTITIES

In accordance with the requirements of the *Australian Charities and Not-for-profits Commission Act 2012* and the *Corporations Act 2001*, as lead auditor for the audit of Westhaven Limited and its controlled entities, I declare that, to the best of my knowledge and belief, during the year ended 30 June 2025 there have been:

- (a) no contraventions of the auditor independence requirements as set out in the *Australian Charities and Not-for-profits Commission Act 2012* and the *Corporations Act 2001* in relation to the audit; and
- (b) no contraventions of any applicable code of professional conduct in relation to the audit.



StewartBrown
Chartered Accountants



S.J. Hutcheon
Partner

18 September 2025

WESTHAVEN LIMITED
AND CONTROLLED ENTITIES
ABN 56 000 543 046

STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2025

		Consolidated	
	Note	2025 \$	2024 \$
ASSETS			
Current assets			
Cash and cash equivalents	7	8,043,180	7,153,505
Trade and other receivables	8	5,865,197	2,930,444
Current tax assets	6	-	4,537
<i>Total current assets</i>		<u>13,908,377</u>	<u>10,088,486</u>
Non-current assets			
Deferred tax assets	6	44,862	19,304
Investment properties	9	38,653,931	38,106,517
Property, plant and equipment	10	4,734,599	5,353,709
Right-of-use assets	11	1,086,535	1,036,444
<i>Total non-current assets</i>		<u>44,519,927</u>	<u>44,515,974</u>
TOTAL ASSETS		<u>58,428,304</u>	<u>54,604,460</u>
LIABILITIES			
Current liabilities			
Current tax liabilities	6	48,561	-
Trade and other payables	12	5,373,705	4,453,577
Employee benefits	14	4,027,447	3,501,791
Lease liabilities	15	200,007	172,180
<i>Total current liabilities</i>		<u>9,649,720</u>	<u>8,127,548</u>
Non-current liabilities			
Borrowings	13	11,719,800	11,092,800
Employee benefits	14	1,486,210	1,259,148
Lease liabilities	15	1,015,291	950,757
<i>Total non-current liabilities</i>		<u>14,221,301</u>	<u>13,302,705</u>
TOTAL LIABILITIES		<u>23,871,021</u>	<u>21,430,253</u>
NET ASSETS		<u><u>34,557,283</u></u>	<u><u>33,174,207</u></u>
FUNDS			
Accumulated funds		<u>34,557,283</u>	<u>33,174,207</u>
TOTAL FUNDS		<u><u>34,557,283</u></u>	<u><u>33,174,207</u></u>

The accompanying notes form part of these financial statements

WESTHAVEN LIMITED
AND CONTROLLED ENTITIES

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2025

		Consolidated	
	Note	2025 \$	2024 \$
Revenue	4	87,439,608	80,281,870
Other income	4	865,247	817,917
		<u>88,304,855</u>	<u>81,099,787</u>
Expenses			
Administration expenses		(483,599)	(80,995)
Client expenses		(1,498,880)	(1,449,148)
Cost of sales		-	(18,964)
Depreciation	5	(685,515)	(562,405)
Employee benefits expense		(74,257,124)	(69,626,391)
Finance costs	5	(612,322)	(405,965)
Insurance		(389,672)	(328,467)
Loss on disposal of investment properties	5	(276,631)	-
Loss on disposal of right-of-use assets	5	(299)	-
Motor vehicle expenses		(838,475)	(1,004,537)
Professional fees		(1,703,243)	(1,395,273)
Property costs		(937,699)	(633,541)
Rent and utilities		(1,701,455)	(1,934,984)
Repairs and maintenance		(556,347)	(635,333)
Other expenses		(2,920,746)	(2,705,640)
		<u>(86,862,007)</u>	<u>(80,781,643)</u>
Surplus before income tax		1,442,848	318,144
Income tax expense	6	(59,772)	(45,252)
Surplus for the year		1,383,076	272,892
Other comprehensive income		<u>-</u>	<u>-</u>
Total comprehensive income for the year		<u><u>1,383,076</u></u>	<u><u>272,892</u></u>

The accompanying notes form part of these financial statements

WESTHAVEN LIMITED
AND CONTROLLED ENTITIES

STATEMENT OF CHANGES IN FUNDS
FOR THE YEAR ENDED 30 JUNE 2025

	Accumulated Funds	Total
	\$	\$
Consolidated		
Balance at 1 July 2023	32,901,315	32,901,315
Comprehensive income		
Surplus for the year	272,892	272,892
Other comprehensive income	-	-
Total comprehensive income for the year	<u>272,892</u>	<u>272,892</u>
Balance at 30 June 2024	<u>33,174,207</u>	<u>33,174,207</u>
Balance at 1 July 2024	33,174,207	33,174,207
Comprehensive income		
Surplus for the year	1,383,076	1,383,076
Other comprehensive income	-	-
Total comprehensive income for the year	<u>1,383,076</u>	<u>1,383,076</u>
Balance at 30 June 2025	<u>34,557,283</u>	<u>34,557,283</u>

The accompanying notes form part of these financial statements

WESTHAVEN LIMITED
AND CONTROLLED ENTITIES

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2025

	Note	Consolidated 2025 \$	2024 \$
Cash flows from operating activities			
Receipts from customers and government		88,161,476	83,693,629
Payments to suppliers and employees		(87,397,570)	(81,444,683)
Donations		56,113	58,386
Interest received		446,054	118,207
Interest paid - other		(499,313)	(351,492)
Interest paid - leases		(59,342)	(54,473)
Income tax paid		(32,232)	(74,372)
<i>Net cash flows from operating activities</i>		<u>675,186</u>	<u>1,945,202</u>
Cash flows from investing activities			
Proceeds from sale of property, plant and equipment		28,491	151,587
Proceeds from sale of investment properties		1,999,841	-
Purchase of property, plant and equipment		(2,133,846)	(5,413,026)
Purchase of investment properties		(134,929)	(196,395)
<i>Net cash flows from investing activities</i>		<u>(240,443)</u>	<u>(5,457,834)</u>
Cash flows from financing activities			
Proceeds from borrowings		627,000	5,640,000
Repayment of lease liabilities		(172,068)	(218,008)
<i>Net cash flows from financing activities</i>		<u>454,932</u>	<u>5,421,992</u>
Net increase in cash and cash equivalents		889,675	1,909,360
Cash and cash equivalents at the beginning of the financial year		<u>7,153,505</u>	<u>5,244,145</u>
Cash and cash equivalents at the end of the financial year	7	<u><u>8,043,180</u></u>	<u><u>7,153,505</u></u>

The accompanying notes form part of these financial statements

WESTHAVEN LIMITED
AND CONTROLLED ENTITIES
ABN 56 000 543 046

FINANCIAL REPORT - 30 JUNE 2025

DIRECTORS' DECLARATION

The Directors of Westhaven Limited declare that:

1. The financial statements, which comprises the statement of financial position as at 30 June 2025, and the statement of profit or loss and other comprehensive income, statement of changes in funds and statement of cash flows for the year ended on that date, and notes to the financial statements, including material accounting policy information, are in accordance with the *Australian Charities and Not-for-profits Commission Act 2012* and:
 - (a) comply with *Australian Accounting Standards - Simplified Disclosures*; (including Australian Accounting Interpretations) and the *Australian Charities and Not-for-profits Commission Regulation 2022*; and
 - (b) give a true and fair view of the financial position as at 30 June 2025 and of the performance for the year ended on that date of the group.
2. In the opinion of the Directors, there are reasonable grounds to believe that the group will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.



Matthew Irvine
Director



Grahame Marchant
Director

Dubbo, 18 September 2025

WESTHAVEN LIMITED
AND CONTROLLED ENTITIES
ABN 56 000 543 046

FINANCIAL REPORT - 30 JUNE 2025

INDEPENDENT AUDITOR'S REPORT TO THE DIRECTORS OF
WESTHAVEN LIMITED AND CONTROLLED ENTITIES

Opinion

We have audited the accompanying financial report of Westhaven Limited (the parent entity) and Westhaven Limited and its controlled entities (the group) which comprises the statement of financial position as at 30 June 2025, the statement of profit or loss and other comprehensive income, the statement of changes in funds and statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information, and the Directors' Declaration of the consolidated entity comprising the parent entity and the entities it controlled at the year's end or from time to time during the financial year.

In our opinion the financial report of Westhaven Limited (the parent entity) and Westhaven Limited and its controlled entities (the group) is in accordance with the *Australian Charities and Not-for-profits Commission Act 2012*, including:

- a) giving a true and fair view of the group's financial position as at 30 June 2025 and of its financial performance for the year then ended, and
- b) complying with *Australian Accounting Standards – Simplified Disclosures* and the *Australian Charities and Not-for-profits Commission Regulations 2022*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibility for the Audit of the Financial Report* section of our report. We are independent of the group in accordance with the auditor independence requirements of the *Australian Charities and Not-for-profits Commission Act 2012* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Australian Charities and Not-for-profits Commission Act 2012*, which has been given to the Directors of the group, would be in the same terms if given to the Directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Directors' Responsibility for the Financial Report

The Directors of the group are responsible for the preparation of the financial report that gives a true and fair view in accordance with *Australian Accounting Standards – Simplified Disclosures* and the *Australian Charities and Not-for-profits Commission Act 2012* and for such internal control as the Directors determine is necessary to enable the preparation of a financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Directors are responsible for assessing the group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the group or to cease operations, or have no realistic alternative but to do so.

The Directors are responsible for overseeing the group's financial reporting process.

WESTHAVEN LIMITED
AND CONTROLLED ENTITIES
ABN 56 000 543 046

FINANCIAL REPORT - 30 JUNE 2025

INDEPENDENT AUDITOR'S REPORT TO THE DIRECTORS OF
WESTHAVEN LIMITED AND CONTROLLED ENTITIES

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at *The Auditing and Assurance Standards Board* and the website address is <http://www.auasb.gov.au/Home.aspx>

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Stewart Brown
Chartered Accountants



S.J. Hutcheon
Partner

18 September 2025



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